**Change Leadership ...** Demonstrates passion and ability to inspire others to embrace organizational change; supporting staff to cope with transition and maintain productivity.

**Coaching and Developing Others ...** Demonstrates the desire and ability to help others develop new skills by accurately assessing the interests, needs and capabilities of an employee; provides coaching and support to the individual as necessary.

**Conflict Management ...** Demonstrates an ability to intervene effectively in conflict situations and is able to focus on common objectives and maintain productive relationships by understanding the underlying interests of others.

**Communication** ... Demonstrates an ability to communicate effectively in a wide variety of situations including: face-to-face, over the phone and in writing.

**Decisiveness ...** The demonstrated ability to make timely, appropriate decisions regarding issues of major importance to the organization, its people and its community, even when faced with incomplete information or controversy.

**Planning and Goal Setting ...** Regularly reviews own priorities and plans and those of direct reports, adjusting goals as those of the department and organization change.

**Student Focus ...** Demonstrates a high level of focus on student learning and development, setting priorities based on student needs and continuously seeking ways to meet and exceed student learning goals.

**Teamwork and Collaboration ...** Demonstrates the ability to effectively collaborate on projects and achieve optimal results by working both as a member of a team and with individuals throughout the organization.

**Team Building ...** Displays talent for forming, building and leading teams; strives for and consistently achieves positive team outcomes.

**Partnering ...** Actively seeks improvement in business outcomes by sourcing and forming strategic partnerships with individuals, groups and organizations both within and outside the organization.

**Valuing Diversity**...Demonstrates the promotion of a workplace where diversity is welcomed, valued and expressed in ancestry, thought and practiced.